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PORT OPERATIONS SEMINAR AND STUDY TOUR

ODESSA, USSR, 3-16 JULY 1986

TERMINAL REPORT

UNITED NATIONS

JULY 1986

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1. Introduction

The Seminar and study tour on port operations problems was conducted in Odessa, USSR and on board of the passengervessel TARAS SHEVCHENCO from 3-16 July 1986. The Government of the USSR acted as host to the Seminar and study tour.

The Seminar was financed from the UNDP/USSR Trust Fund as well as by a contribution from the host country.

The project was executed by the United Nations Economic Commission for Africa in association with the United Nations Conference on Trade and Development (UNCTAD). In this connection ECA would like to place on record its most sincere thanks to the management and staff of the Shipping Division of UNCTAD for their contribution provided during the preparatory activities and the execution of the Seminar.

2. Background

Within the framework of the United Nations Transport and Communications Decade in Africa, ECA endeavours to develop transport in Africa, taking into account the principle of maximum social profitability to the African economy as a whole. Reliable means of transportation and widespread maritime connections with the outside world are among the most essential prerequisites for economic progress and development.

One of the urgent tasks of African countries consisted, therefore, in increasing the efficiency of the maritime ports, a most important link in overseas transport and trade.

In line with the global strategy of the Decade, ECA pays a special attention to the development and improvement of operations in African ports.

Large sums of money are being committed and spent on programmes to develop and improve ports operations in many developing countries. However such investments are not sufficient in themselves to solve the port problems in these countries, since the efficiency of a port depends on how effectively it is managed. Training is a prerequisite for the development of the management skills on which the efficiency of ports to a large degree depends. The present rapid rate of development taking place in a number of African countries, coupled with important technological changes taking place in maritime transport, make this training of port management personnel particularly urgent.

Besides, as it was underlined in the conclusions of the three previous United Nations Port Operations Seminars held in the USSR and from the participants point of view, it has proved to be a successful experience, and it was strongly recommended that ECA should continue to organize similar seminars and training course in the field of ports in co-operation with UNCTAD.

Taking into consideration the fact that the USSR has much experience in training of personnel from developing countries and in the transfer of know-how to personnel concerned with the maritime ports, it was decided to approach again the Governments of the USSR regarding the possibility of hosting a two-week Seminar and study tour for senior African personnel in port's operations.

The proposal for conducting such a Seminar in the USSR was submitted to the USSR State Committee for External Economic Relations and the USSR Ministry of Merchant Marine. The Government of the USSR readily accepted this proposal and confirmed its readiness to conduct a Seminar in Odessa, USSR, in July 1986.

3. Preparatory activities for the Seminar

The preliminary announcement of the Seminar to the Governments was made in January 1986 to 40 African countries. Preparatory mission to Geneva and Moscow was carried out by Capt. P. Chechekhin, Port Expert of ECA from 2-18 February 1986 during which the arrangements with UNCTAD officials and the USSR Government on modalities of the Seminar were made, and the USSR Government agreed to host a two-week seminar for 40 participants from both English and French speaking African countries, following the above a project documents was prepared and submitted to the United Nations Development Programme (UNDP) for approval.

UNDP has approved this project on 5 June 1986. Copy of the project document is included as attachment I.

A copy of a memorandum summarizing arrangements concluded with the USSR authorities is given as attachment 2.

4. Participants

Invitations to nominate candidates for the Seminar were sent to the Governments of 40 African countries through the UNDP offices in those countries. Separate invitations were also sent to the three subregional Port Management Associations (North Africa, Eastern and Southern Africa and West and Central Africa Port Management Associations) and ESAMI. A total of 58 nominations were received from 27 countries and the three African Port Management Associations. Since the number of nominations exceeded the number of places available, a selection had to be made and finally candidates were accepted to participate in the Seminar.

Unfrotunately, 3 of these candidates were withdrawn by their governments at the last minutes, a representative of PMAWCA was not able to participate due to urgent committments and a further 5 candidates simply failed to turn up. Thus the number of participants attending the Seminar and Study Tour was 31 from 22 countries and 2 Port Management associations.

Of these 31 participants, 20 were from French-speaking countries and 11 from English-speaking countries. Most of the participants were senior officials of port authorities having responsibility for port operations. A list of participants is given in attachment.

5. Content of the Seminar

Following discussions with the USSR authorities, a Seminar programme was drawn up comprising lectures from port experts both from the United Nations and the USSR, together with a series of port visits in order to give the participants an opportunity of studying how port problems are being tackled in the Soviet Union.

The programme, a copy of which is given in attachment IV, may be summarized as follows:

	Proportion of time
Lectures by UN staff	15 per cent
Lectures by USSR experts	55 " "
Port visits	30 " "

Lecturers were encouraged to devote only half of the time allocated to them to a formal presentation of their lectures, leaving the other half of the time for question and answer sessions and general discussion. A full list of the lectures is given in attachment 3. Lectures were delivered in French English and Russian and simultaneously interpreted into the other languages of the Seminar (E.F.R.)

6. Administration of the Seminar

ECA, the executing agency for the Seminar, appointed Mr. P. Chechekhin Port Expert of Transport, Communications and Tourism Division, as the Director of the Seminar. UNCTAD acted as associate executing agency and appointed Mr. C. Hunter,Special Advisor of Shipping division as Seminar Co-Director. The Government of the USSR appointed a Seminar Co-Director and a Deputy Co-Director in the persons of Messrs. J. Levikov and B. Malyukov of the USSR Ministry of Merchant Marine.

An unique feature of this Seminar was that half of its was conducted on board a passenger vessel of the Black Sea Shipping Company, m/s "TARAS Shevchenko" which gave the participants the opportunity of visiting the ports of Yalta, Novorossiysk, Sukhumi, Batumi and Sochi and also of getting acquaintance with the cultural life of different parts of the Soviet Union.

The USSR authorities provided a team of six interpreters to cover interpretation from Russian into English and French and from English into French and vice versa. They also arranged for the necessary equipment and facilities to be installed both in the lecture hall in Odessa and on board M/S "TARAS Shevchenko". All the costs of interpretation were charged to the project. Besides, the USSR authorities provided free-of-charge the services of two translators and three secretaries to work full-time with the Seminar directorate.

All local transportation in Moscow, Odessa and the Black Sea ports, both for study and cultural or sight-seeing visits , was provided by the USSR authorities at no charge to the project.

Travel of participants to and from the Seminar was arranged in such a way as to maximize the use of the Soviet airline - "Aeroflot". An agreement was concluded with "Aeroflot" providing for full payment for such travel to be made in roubles.and US $ in proportion 75/25. A copy of this agreement is given in attachment.

The USSR authorities accepted responsibility for the payment of daily subistence allowances to all participants and N staff. They also handled all payments for hotels and the study tour on board the ship. All such payments were charged to the project in Roubles.

7. Opening ceremony

The opening ceremony of the Seminar took place in Odessa on Thursday 3 July at the lecture-hall of the USSR Ministry of Merchant Marine Institute of Improvement of qualification for managerial staff, at which addresses were given by:

- Mr. A.V. Goldobenko, Deputy Minister, USSR Ministry of Merchant Marine;
- Mr. P. Chechekhin, Seminar Director (on behalf of the Executive Secretary of ECA)
- Mr. Hunter, Seminar Co-Director (on behalf of the Secretary-General of UNCTAD);
- Mr. S.A. Khairullin, on behalf of the USSR State Committee for External Economic Relations;
- Mr. V.I. Zhuravok, Deputy Head, City Executive Committee of Odessa.
- Mr. S.A. Lukyanchenko, President of the Black Sea Shipping Company

(i) Mr. A.V. Goldobenko, Deputy Minister, USSR,Ministry of Merchant Marine welcomed the participants, briefed them on achievements and development of the Soviet Merchant Marine Transport, informed them on the objectives of the seminar and expressed his appreciation to UNECA and UNCTAD for being executing agencies of the Seminar.

(ii) Mr. P. Chechekhin, welcomes participants and thanked on behalf of the Executive Secretary of ECA the USSR Government, the USSR Ministry of Merchant Marine, the Management of the Black Sea Shipping Company for so readily agreeing to host the Seminar and their generosity in providing the complete facilities for training of African personnel in ports operations;

(iii) Mr. C. Hunter,UNCTAD representative welcomed participants and thanked on behalf of the Secretary General of UNCTAD, the USSR Government, the USSR Ministry of Merchant Marine for their unceasing endeavours in providing excellent facilities for training of African personnel in maritime ports.

(iv) Mr. S.A. Khairulin, , Expert of the Department of Technical Assistance of the USSR State Committee for External Economic Relations welcomed participants and briefed them on the technical assistance activities which the USSR provides to developing countries;

(v) Mr. V.I. Zhuravok , Deputy Head of the city Executive Committee of Odessa, cordially welcomed participants in the city-hero of Odessa, wished them a great successes in mastering the experience of the Soviet ports and their operational patterns.

(vi) Mr. S.A. Lukyanchenko, President of the Black Sea Shipping Company, welcomed participants and briefed them about the achievements of the Company in socio- economic development of its sea and shore personnel.

8. Seminar evaluation by the participants

At the end of the seminar, participants were invited to complete an evaluation questionnaire and also to give their verbal comments on various aspects of the seminar. A summary of the answers to the questionnaire is given in attachment 5.

In short, participants felt that they had benefited greatly from attending the seminar and expressed complete satisfaction with the organizational arrangements provided. They hoped that further seminar on port operations would be held on a regular basis in order to train as many as possible senior managerial personnel of African ports.

Most participants felt that the duration on the seminar and study tour was just right but that the work load had been rather too heavy and that more time should have been allowed for informal discussions and exchange of views.

All participants very much appreciated the well-planned programme of social and cultural visits arranged by the USSR authorities.

9. Seminar evaluation by ECA

(a) Level of participation

In general most participants were at senior management level in the field of ports. Their general level of education, professional qualification and experience was high enough to acquire the information given and to arrange discussions on various topics of port operations on a good professional level.

(b) Attendance

All participants attended the lectures, discussions and visited the ports of the Black Sea and were very punctual.

(c) Active participations

Most participants were very active during the Seminar, asking questions, presenting problems for discussions.

(d) Lecturers

The level of lectures presented by the Soviet lecturers as well as the experts from the UN agencies was high and in general adopted to the practical needs of participants. Subject of some of the lectures presented did not strictly correspond to the main topic of the Seminar. All lectures were distributed in advance to the participants.

(e) Organization of work

Organization of work during the Seminar (one morning session and one afternoon session) was adequate.

Organization of session included:

(i) presentation of a lecture by a lecturer, in some cases illustrated by audio-visual techniques;

(ii) discussion of the topics presented in the lecture and problems presented by participants, headed by the lecturer;

(iii) visit of the ports and specialized berths and discussion of the port operations problems on the spot.

(f) Administrative arrangements

Administrative arrangements for the Seminar were satisfactory.

(g) Interpretation from English and French into Russian and vice versa was good. Interpretation from English into French and vice versa needs to be improved

(h) General conclusion

In general the Seminar was successful.

10. Closing ceremony

The closing ceremony took place on board the m/v "TARAS Shevchenko", at which the participants expressed their appreciation to ECA, UNCTAD and the Government of the USSR, for organizing the present seminar and recommended that ECA, in co-operation with other United Nations specialized agencies, such as UNCTAD, UNDP, IMO and ILO continue and intensify its training and technical assistance activities in the field of maritime transport. The participants adopted a vote of thanks to the organizers of the Seminar and a resolution in which they appealed to the USSR Government to have such a seminar in 1988 (see attachment 6).

11. Conclusions and recommendations

(a) This seminar was the fourth United Nations Seminar in the ports field to have been held in the USSR and the unanimous judgement is that it was a success. The idea of holding half the Seminar on board a passengervessel proved once again

a most welcome innovation which both made the seminar enjoyable and created an atmosphere in which the participants seemed stimulated to learn as much as possible. It also enabled them to visit a number of ports without time-consuming journeys by road

(b) The seminar was successful and should be periodically repeated for participants from developing countries.

(c) Based on the experience of this Seminar and study tour the following changes in the programme of the seminar are suggested for the next seminar:

- The programme of the seminar and the themes of main lectures should be communicated to participants well in advance.

- Some lectures for the seminar should be prepared by the participants themselves in order to provoke concrete discussions on the needs of African ports.

(d) Organization of work:

- The timing of the sessions was adequate and should be maintained in the future.

- Organization of sessions which included lectures and discussions should be maintained but more time should be allocated for discussion and case studies.

(e) Participants should be requested to bring in typical problems of their respective ports to be discussed during the seminar. These problems should, if possible, be sent to the host authority by participants nominated for the seminar or presented in writing after their arrival.

UNDP/USSR TRUST FUND

ANNEX I

PROJECT OF THE AFRICAN GOVERNMENTS

PROJECT DOCUMENT

Title	: Seminar on Port Operations in the USSR
No.	: RAF/86/U28/A/74/51
Primary function	: Direct support
Secondary function	:
ACC programme classifications	: Water transport and shipping
Government implementing	: Ministries and agencies responsible for ports development
Executing agency	: United Nations Economic Commission for Africa (UNECA) in association with United Nations Conference on Trade and Development (UNCTAD)
Estimated starting date	: January 1986

UNDP/USSR Trust Fund	$US 289,883
of which	$US 217,604 in Roubles (156,675 Roubles)
and	$US 72,279 in convertible currency

Government cost sharing (USSR) R. 60,000 (in Roubles USSR)

Signed : _____ Date : 05 May 1986
On behalf of ECA

Approved : _____ Date : 04 June 1986
J.W. Swietering
On behalf on UNDP

Part I : This project is implemented in accordance with the Agreement between the USSR and the United Nations signed on 15 June 1983 by the Permanent Representative of the USSR to the UN and on 14 June 1983 by the Legal Council of the UN in regard to the holding in the USSR of UN Seminar, Symposiums, Workshops and Study Tours.

Part II: The project

A. Development objectives

The long term objective of the projects is to assist the African countries to enhance their capacity to more effectively manage and operate their ports and contribute in this way to improvement of operation of the transport system and reduction of transport costs.

B. Immediate objectives

The immediate objective of the project is to provide, through lectures panel discussions and visits to ports in the USSR, a training programme designed to improve the professional and managerial competence of senior and middle level personnel responsible for port operations in their countries.

C. Special considerations Not applicable

D. Background and justification

In the 1986-87 biennium the work programme of ECA will include technical assistance to countries and Inter-gouvernmental organizations in the field of port management, development and operations (subprogramme 2, programme element 2.4) as well as training of port personnel to improve the efficiency of ports operations.

The second phase programme of the United Nations Transport and Communications Decade in Africa (UNTACDA) (1984-1988) subsequently incorporated a study on handling operations in African ports with a view to increasing their productivity.

Large sums of money are being committed and spent on programmes to develop and improve ports in many developing countries. However, such investments are not sufficient in themselves to solve the port problems in these countries, since the efficiency of a port depends on how effectively it is managed. Training is a prerequisite for the development of the management skills on which the efficiency of ports to a large degree depends. The present rapid rate of development taking place in a number of African countries, coupled with important technological changes taking place in maritime transport, make the training of port management personnel particularly urgent. Besides, as it was underlined in the conclusions of the previous three United Nations Seminars in the ports field in the USSR, the seminars proved to be a successful form of training and as it was strongly recommended that ECA should continue to organize similar seminars and training courses in the field of ports in co-operation with UNCTAD.

E. Outputs

Training of about 40 African port managers in modern methods of managing and controlling port operations in their ports, and as a result increasing the efficiency of African ports.

F. Activities

The activities to be carried out under this project are :

(i) preparatory activities to the seminar :

- preparation of the programme in co-operation with UNCTAD and USSR Government authorities and Port Management Associations of Afri
- invitation and selection of participants,
- preparation of a list of topics to be prepared as short country-papers by participants, arrangements for travel of participants and maintaining contacts with them before their arrival to the seminar,
- making all organizational arrangements for the seminar in co-operation with UNCTAD and USSR Government authorities;

(ii) preparation of lectures and other seminar material in English and French in consultations with port management associations of Africa;

(iii) conducting the seminar :

- lectures to the participants by port experts from ECA, UNCTAD and from USSR followed by discussion,
- presentation of country-papers by participants followed by discussic
- technical visits to various institutions in Odessa,
- study tour to the ports of Black Sea to examine operations in these ports,
- evaluation of the seminar,

(iv) preparation of the terminal report.

G. Inputs

1. African Governments inputs

The participating governments will nominate port officials with responsibi for port operations to attend the seminar. A total of 40 participants will be accepted for the seminar. Governments whose candidates are accepted, are expected to make arrangements to cover all expenses incurred the participants' home countries to the nearest Aeroflot point and incidental to such participation and to continue to pay participants' salaries during the period of their attendance.

2. USSR Government inputs

The Government of the USSR will act as host of the seminar and in this capacity will contribute to the administrative and organizational costs to the extent of 60,000 roubles and will provide lecturers for the seminar, on topics agreed upon with ECA and UNCTAD.

3. UNDP/USSR trust fund

UNDP/USSR trust fund will provide financing of the following components :

i) Training
   (a) Travel and perdiem for 40 participants,
   (b) Group training,
   (c) Official travel of UN staff and lecturers (8 persons), including preparatory mission
   (d) Study tour,
   (e) 10 kgs excess baggage for UN staff and participants,
   (f) Salary of 1 lecturer ;

ii) Miscellaneous
   (a) Preparation of documentation in English and French,
   (b) Final report,
   (c) Sundries.

4. Port Management Associations of Africa input

Prepare lectures on topics to be agreed with ECA.

5. Contribution by executing and associated agencies

ECA

Jointly agree arrangements with USSR Authorities,
Jointly prepare seminar programme,
Announce seminar,
Jointly select participants and lecturers,
Send out acceptance letters,
Handle administrative arrangements for travel, accommodation and payment of participants,
Arrange simultaneous interpretation from English to French and vice-versa as well as from English and French to Russian and vice-versa
Give several lectures to be agreed,
Prepare terminal report,
Preside over all seminar sessions,
Submit a summary of seminar proceedings and terminal report to UNDP,
Provide services of one bilingual secretary.

UNCTAD

Jointly agree arrangements with USSR Authorities,
Co-operate in preparation of seminar programme with ECA and USSR Government
Arrange several lectures of UNCTAD experts to be agreed including preparation of relevant materials in English and French,
Assist ECA in submission of a summary of seminar proceedings and preparation of the terminal report.

Work Plan 1986

2 January	Seminar announced to Governments inviting nominations
2-7 February	Meeting of USSR, UNCTAD and ECA staff in Geneva to jointly agree seminar programme
8-17 February	Preparatory mission of 1 ECA staff to USSR
31 March	First deadline for submission of nominations
30 April	Final deadline for submission of nominations
1 May	Acceptance cabled to governments
10 June	Tickets issued for participants and staff by Aeroflot, visas provided for participants
20 June	No further changes allowed to list of participants
3 - 16 July	Seminar (Dates to be agreed with MORFLOT USSR) and evaluation of the Seminar
August-September	Preparation of the terminal report

1. National and international staff — Not relevant

J. Development support communications — Not applicable

K. Institutional framework

The Government of the USSR will act as host for this seminar and in that capacity will appoint a Co-ordinator. The Ministry of Merchant Marine of the USSR will arrange for certain substantive contributions form USSR port experts and for the study tour of the study of the USSR ports.

ECA will act as Executing Agency and in that capacity will designate the Director of the Seminar and a port expert as project officer officer to co-ordinate and monitor project activities.

UNTACDA will designate lecturers for the Seminar and co-operate in its organization.

L. Prior obligations and pre-requisites — Not applicable

M. Future undp assistance

Requirements for future UNDP assistance in this field will be determined in the light of the evaluation of the present project.

N. Estimated Cost

		Total Costs	
Project personnel	m/m	Roubles	US$
1. Lecturers	1/1	-	5000
2. Official travel for ECA/UNCTAD staff and 5 lecturers (8 persons x 18 days)			
i) Addis Ababa/Moscow/Odessa/Moscow/Addis Ababa (7 persons x 18 days, including preparatory mission)			
- Ticket cost 7 x 1500		7,875	3,645
- Per diem in Moscow a/ 7 x 100 x 4		2,800	-
- per diem in Odessa b/ 7 x 70 x 7		3,430	-
- per diem on board a ship c/ 7 x 20 x 7		980	-
- 10 kgs excess baggage one way		770	-
ii) Geneva/Moscow/Odessa/Geneva (1 person) (1 person)			
- Ticket cost		600	278
- 10 kgs excess baggage one way		60	-
- Per diem in Moscow a/ 1 x 100 x 4		100	-
Per diem in Odessa b/ 1 x 7 x 70		490	-
- per diem on board a ship c/ 1 x 7 x 20		140	-
Component total :		17,545	8,923

Group Training

1. Travel 40 participants Home countries/ Moscow/Odessa/Moscow/Home countries 40 x 1840 (incl. 10kgs excess baggage the way)		55200	25,555
2. Interconnection flights			3,000
3. Perdiem for participants:			
- In Moscow : a/4 x 100 x 40		16000	-
- In Odessa : b/7 x 70 x 40		19600	-
- On board a ship c/ 7 x 20 x 40		5600	-

5.	Study tour to Black Sea ports	28.500	-
6.	Preparation, translation and duplication of training materials	13.000	-
	Component total:	137,900	28,555
	Miscellaneous		
1.	Terminal report		1,000
2.	Sundries	1,230	452
	Component total:	1,230	1,452
	Total each currency :	156,675	38,930
	Total in US$:		256,534
	13 % programme support cost :		33,349
	Grand total in US $:		289,883
	Convertible currency (US$) Component :		72,279
	Exchange rate : 0,720 Roubles : 1 US$		24,9 %

Foot note : a/ Participants and UN staff will pays themselves for accomodation and meals in Moscow.

b/ Amount of 50 roubles will be deducted from DSA of particpants and UN staff for full-boarding in Odessa

c/ 20 % of DSA will be paid to participants on board the ship as full board is provided

PART IV. The Budget

Project budget covering UNDP/USSR Trust Fund contribution (in US dollars):

Region : Africa
Project No. : RAF/86/428/A/71/51
Title : Seminar on Port Operations in USSR

	m/m	1986	$US
10. PROJECT PERSONNEL	-	-	-
11. Expert	-	-	-
12. Lecturers	1/1	1/1	5,000
15. Travel and per diem for UN staff and lecturers			27,138
16. 10 kgs excess baggage for UN staff and lecturers			1,153
			33,291

30.00 Training

(i) Travel 40 participants at $US2555.56, including 10kgs excess baggage	102,222
(ii) International flights	3,000
(iii) Per diem 40 x 18 days	57,222
(iv) Study tour to Black sea ports	39,583
(v) Preparation, translation and duplication of training materials	18,056
	220,083

32.00 Component total	
50.00 Miscellaneous	
52.00 Terminal report	1,000
53.00 Sundries	2,160
59.00 Component total	3,160
Programme support cost	33,349
GRAND TOTAL	289,883

PART V. Schedules of monitoring evaluation and reports

PARTICIPANTS of the Seminar will be invited to complete an evaluation questionnaire at the end of the seminar which will be followed by an evaluation of the benefits which have been derived from the project.

PART VI. Breakdown of UNDP/USSR Trust Fund contribution

Convertible currency

1.	Lecturers	5,000
2.	Official travel for lecturers, UN staff and participants	29,478
3.	Interconnection flights for participants	3,000
4.	Sundries	452
5.	Terminal report	1,000
6.	Programme support cost	33,349
	Component total	72,279

USSR Roubles

1.	Travel of UN staff, lecturers and participants (incl. 10kgs excess baggage)	64,505
2.	Per diem for UN staff and participants	49,440
3.	Study tour	28,500
4.	Preparation translation and duplication of training materials	13,000
5.	Sundries	1,230
		156,675

Percentage of cost in non-convertible currency is 75,1 %

ANNEX II

MEMORANDUM OF UNDERSTANDING

UN ECA/UNCTAD/USSR SEMINAR ON "PORT OPERATIONS"

Odessa, USSR 3-16 JULY 1986

1. Dates and Venue

The Seminar will last two weeks from 3 to 16 July 1986 inclusive. Seven working days will be spent in Odessa and seven working days aboard a passenger ship which will visit a number of Black Sea ports.

2. Seminar Officials

It was agreed that UN ECA will nominate the Director of the Seminar. The host country and UNCTAD each will nominate Co-Directors of the Seminar. The host country will set up the administrative staff to serve the Seminar.

3. Participants

The Government of the USSR is ready to accept participants from all African countries listed in the project document. A total up to 42 participants will be accepted for the Seminar. List of participants to the Seminar will be submitted by UN ECA to the USSR Authorities* as soon as possible but not later than 1 June 1986.

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* Morflot, GKES, Aeroflot

4. Accommodation in Odessa

Participants will be accommodated one person per room in the Seamen's Hotel of the Black Sea Shipping Company.

The hotel accommodation, three meals daily, coffee and tea during the sessions will be provided.

Lectures and workshop sessions will be held at the Seamen's Recreational Centre where an office will also be provided for the Seminar staff.

5. Accommodation aboard the passenger ship

5.1. Participants will be accommodated by two persons per each cabin on board the vessel and all meals will be provided during the voyage.

5.2. Lectures and panel discussions will be held in suitable accommodation on board the ship. An office will be provided for the Seminar staff.

6. Interpretation

The USSR Authorities will provide a team of interpreters to

cover interpretation from Russian into English & French and vice versa .

They will also arrange for the necessary equipment and facilities to be installed both at the Seamen's R Recreational Centre in Odessa and on board the passenger ship.

7. Secretarial assistance

The USSR Authorities will provide the services of two typists.

8. Reception at Moscow Airport

Since the participants will exclusively travel by Aeroflot, arrivals will most probably be spread over a period of several days prior to the opening of the Seminar. The USSR Authorities will make arrangements to meet all participants upon arrival in Moscow, accommodate them in a hotel two persons per room, make an advance payment on DSA to cover their immediate expenses until they fly collectively to Odessa. UNECA will announce ETAs to USSR Authorities.

9. Local transportation

All official transportation within the USSR will be provided by the USSR Authorities.

10. Cultural programme

The USSR Authorities will arrange a cultural programme during the Seminar.

11. Equipment

The USSR Authorities will provide necessary equipment for the work of the Seminar. UNCTAD will provide various stationery supplies from Seminar resources budgeted by UNECA.

12. Lectures

It was agreed that the USSR Authorities, UN ECA, UNCTAD and Port Management Association would provide the lectures according to the programme. All the lectures are to be both in English and French. The papers by UN ECA, UNCTAD and Port Management Association are to be submitted to Soviet Authorities not later than two months prior to the opening of the Seminar.

13. Programme

The programme for the Seminar has been agreed and is attached to

this Memorandum.

14. Financial arrangements

14.1. It was agreed that payments for air travel for the participants would the subject of a separate Memorandum with Aeroflot.

14.2. For participants:

(A) In Moscow participants will receive full DSA to cover board,

- i.e 100 roubles

(B) In Odessa and on board ship, participants will receive 20% entitlement of DSA as full board is provided,

- i.e 20 roubles.

UN ECA will arrange the transfer of Rouble portion of the Seminar budget (excluding the cost of participants travel from their countries to the USSR and back) to V/O "Technoprom export" a/c No. 48101054 with the Bank for Foreign Trade of the USSR. The payment will be effected not later tha one months prior to the opening of the Seminar. ECA will inform V/O "Technopromexport" of the effective date of the remittance, and the latter organization will submit as soon as possible the final statement of expenditures to UN Headquartets (New York) and UN ECA

(Addis Ababa) after the Seminar.

15. Seminar proceedings

It was agreed that following Seminar, UNECA would publish the Seminar proceedings in English and French within resources budgeted for the Seminar.

16. The final report on the Seminar will be prepared by UN ECA and submitted to all parties concerned by the end of 1986.

Representative of the USSR Ministry of Merchant Marine	Representative of the USSR State Committee for External Economic Relations	Representative of the UN Economic Commission for Africa	Representative of the UN Conference on Trade and Development

M E M O R A N D U M

UN ECA/UNCTAD SEMINAR ON PORT OPERATIONS

Financed from the UNDP/USSR Trust Fund

Hosted by the USSR

Odessa, USSR, 3 to 16 July 1986

Summary of arrangements concluded with Aeroflot for participants' travel to and from the above seminar

1. Aeroflot agreed to provide all the participants of the above Seminar with the return tickets from Aeroflot pick-up points to Moscow and back. Interconnection expenses to the nearest Aeroflot pick-up points and back will be paid by the participants themselves or their respective Governments. Aeroflot will also provide tickets for the group flight Moscow-Odessa-Moscow on 3 July 1986 and 16 July 1986 accordingly.

2. It was agreed that Aeroflot would accept payment of travel in Roubles and US dollars in proportion 75/25 for the flight: Aeroflot pick-up points - Moscow - Aeroflot pick-up points, and full payment in Roubles for the flight Moscow - Odessa - Moscow.

ECA through Aeroflot will arrange air tickets for the participants and the participants will be obliged to adhere to the designated routes, both on the outward and return flights by Aeroflot.

Participants have no rights to change itineraries of the route indicated in the tickets.

Aeroflot will have the right to refuse any request for a change in the route.

3. Full payment of the estimated cost in roubles and convertible currency will be made to Aeroflot in Moscow at the latest by 1 June, 1986. These payments will be made to the following accounts:

Rouble account:	Account No. 420806, Leningradskoe otdelenie "State Bank", Moscow, USSR
Convertible Account:	Account No. 70103017 "Bank For Foreign Trade" Moscow, USSR

4. ECA will provide the Central Agency of Aeroflot in Moscow by 1 June 1986 at the latest with ten copies of the list of the names and addresses of all participants travelling to the Seminar and exact itineraries of routes for each participant shall be indicated.

5. Having received the payment and list of participants with their itineraries in advance by 1 June 1986 Aeroflot will arrange for the issue of travel tickets with the firm flight bookings to Moscow directly from the nearest Aeroflot pick-up points.

6.. Aeroflot will also issue vouchers to cover the cost of 10 kgr excess baggage on the Aeroflot portion of the participants' return journey.

7. Once tickets have been issued, Aeroflot will prepare a final account showing each passenger's name and itinerary and specifying the amount due in both roubles and convertible currency.

8. The final account will be submitted to UN ECA for payment after the closure of the Seminar.

9. Aeroflot representative in Addis Ababa will be instructed by Aeroflot Head Office in Moscow to provide assistance to UN ECA in organazing travel of seminar participants.

On behalf of the
UN Economic Commission
for Africa

On behalf of the
Aeroflot

ANNEX III

UN ECA/UNCTAD/USSR SEMINAR

"PORT OPERATIONS IN THE USSR"

HOSTED BY THE GOVERNMENT OF THE USSR

USSR, ODESSA, JULY 3 - 16, 1986

PROGRAMME

Moscow	
July 1-2	Arrival of the participants in Moscow
Tuesday-Wednesday	Meeting and accommodation at a hotel
Moscow	
July 3	
Thursday	Departure for Odessa
Odessa	
July 3	Arrival of the participants in Odessa
Thursday	Meeting at the airport and accommodation at the hotel "Moryak"
14.00-15.00	Lunch
16.30-18.00	OPENING CEREMONY:
	1. Opening of the meeting by USSR Seminar Co-Director
	2. Opening of the Seminar by Official Representative of the Ministry of Merchant Marine
	3. Address speeches by:
	-ECA Executive Secretary or his Representati
	-UNCTAD Representative

Subject to change without notice

-Representative of the USSR State Committee for External Economic Relations

-Head of the City Executive Committee of Odessa

-President of the Black Sea Shipping Compan

4. Introduction of the Seminar programme and organizational questions

19.00-21.30 Cultural programme

Odessa

July 4

Friday

08.00-09.00	Breakfast
09.00-10.30	Lecture: "Specific Problems of Port Organization and Management in Africa"
	Lecturer - ECA Representative
11.00-12.30	Lecture: "Organization of Port Authority in the USSR"
	Lecturer - I.B.Orlov, Deputy Head, Main Department for Shipping and Port Operations, USSR Ministry of Merchant Marine
13.00-14.00	Lunch
15.00-16.30	Lecture: "Specific Problems of Management of Modern Cargo Handling Equipment in African Ports (choice, acquisition, maintenance etc.)
	Lecturer - UNCTAD Representative
16.30-19.00	Visit to the Odessa international satellite communication centre
19.00-20 00	Dinner
20 00-23.00	Free time

Odessa

July 5

Saturday

08.00-09.00	Breakfast
09.00-12.30	Lecture: "Particular Problems of Sea Ports of: a/ West/Central African Subregion b/ East/ Southern African Subregion c/ Northern African Subregion" Lecturer - Representatives of African Subregions Port Management Associations
13.00-14.00	Lunch
15.00-16.30	Presentation of country papers by the Seminar participants and discussion
16.30-18.00	Visit to the Odessa Branch of State Research and Project Development Institute of Merchant Marine
18.00-19.00	Dinner
19.30-22.30	Cultural programme

Odessa

July 6

Sunday

08.00-09.00	Breakfast
09.00-10.30	Lecture: "Problems of Port Planning and Development in Africa"
	Lecturer - ECA Representative
11.00-12.30	Lecture: "Cargo Handling Methods and Equipment for Various Cargoes (bulk liquid and gas)"
	Lecturer - V.F.Stasyukov, Head of Section, Port Division, the Odessa Branch of State Research and Project Development Institute of Merchant Marine
13.00-14.00	Lunch
15.00-16.30	Lecture: "Cargo Handling Methods and Equipment Various Cargoes (bulk liquid)"
	Lecturer - O.K.Tomas, Head of Port Division, the Odessa Branch of State Research and Project Development Institute of Merchant Marine
16.45-18.00	Lecture: "Cargo Handling Methods and Equipment Various Cargoes (bulk dry)"
	Lecturer - V.A.Yatsenko, Dr., Director, the Odessa Branch of State Research and Project Development Institute of Merchant Marine
18.00-19.00	Dinner
19.30-22.30	Cultural programme

Odessa

July 7

Monday

08.00-09.00	Breakfast
09.00-10.30	Lecture: "Co-operation of Different Transport Mo Involved in port Operations" Lecturer - A.R.Magamadov, Dr.,the OdessaInstitut of Merchant Marine Engineers,
10.30-11.00	Leaving for the Port of Ilyichevsk
11.00-13.00	Visit to the complex of the "Ilyichevsk-Varna" ferry service, traffic regulation centre, environ ment protection ship "Svetlomor", pilot station
13.00-14.00	Lunch at a port-canteen in Ilyichevsk
14.30-15.00	Study boat visit to the port
15.00-16.00	Briefing by Port Director and visit to the Traini Centre
16.00-17.30	Briefing by Head of Ilyichevsk shiprepair yard an visit to the yard
17.30-18.30	Leaving for Odessa
19.00-20.00	Dinner
20.30-23.00	Free time

Odessa

July 8

Tuesday

08.00-09.00	Breakfast
09.00-10.30	Lecture: "Specific Problems of Port Manpower Development and Training in Africa"
	Lecturer - ECA Representative
11.00-12.30	Lecture: "Training Requirements resulting from technological changes in African Ports"
	Lecturer - UNCTAD Representative
13.00-14.00	Lunch
15.00-16.30	Lecture: "Organization of Port Personnel Training in the USSR"
	Lecturer - P.A.Nechaev, Deputy Head, Main Department of Personnel, Training and Educational Institutions, Ministry of Merchant Marine
16.30-18.00	Visit to the Odessa Institute of Merchant Marine Engineers
18.00-19.00	Dinner
19.30-22.30	Cultural programme

Odessa

July 9

Wednesday

08.00-09.00	Breakfast
09.00-10.30	Lecture: "Alternative Terminal Types and Layo... in Relation to Traffic Mix (I)"
	Lecturer - UNCTAD Representative
11.00-12.30	Lecture: "Alternative Terminal Types and La... in Relation to Traffic Mix (II)"
	Lecturer - UNCTAD Representative
13.00-14.00	Lunch
15.00-17.00	Briefing by Port Director of Odessa and visit to the port
17.00-18.00	Accommodation aboard m/v "Taras Shevchenko"
19.00	Departure for Yalta
19.00-20.00	Dinner
20.30-23.00	Cultural programme

Yalta

July 10

Thursday

08.00-09.00	Breakfast
09.30	Arrival in Yalta
09.00-10.30	Lecture: "Terminal Operators' Duties"
	Lecturer - UNCTAD Representative
10.45-11.30	Briefing by Port Director of Yalta and visit to the passenger terminal
11.30-13.00	Lecture: "Organization and Control of Vessels' Arrival, Stay and Departure in Ports"
	Lecturer - ECA Representative
13.00-14.00	Lunch
14.30-16.30	Sightseeing tour and visit to the "Livadia" Palace -Museum
17.00	Departure for Sochi
17.00-18.30	Films
19.00-20.00	Dinner
20.30-23.00	Cultural programme

Sochi

July 11

Friday

08.00-09.00	Breakfast
10.00	Arrival in Sochi
09.00-10.30	Lecture: "Maintenance of a Sea-Port Basin" (navigational aids, dredging, etc.) Lecturer - V.G.Korolev, Vice-President, V/O "Morstroyzagranpostavka" - Port Construct and Export-Import Equipment Supplies, USSR Ministry of Merchant Marine
10.45-11.30	Briefing by Port Director of Sochi and visit to the passenger terminal
11.30-13.00	Lecture: "Port Charging Practices and Their Impact on Efficiency" Lecturer - Capt. M.N.Schukin, Deputy Head, Planning and Financial Department, USSR Ministry of Merchant Marine
13.00-14.00	Lunch
15.00-18.00	Sightseeing tour
19.00-20.00	Dinner
21.00	Departure for Batumi
20.30-23.00	Cultural programme

Batumi

July 12

Saturday

08.00-09.00	Breakfast
09.00	Arrival in Batumi
09.00-10.30	Lecture: "Freight Forwarding of Foreign Trade Cargo Traffic" Lecturer - G.A.Levikov, Dr., Head of Division, State Researsh and Project Development Institute of Merchant Marine
11.00-12.30	Briefing by President of the Georgian Shipping Company and Port Director of Batumi, visit to port
13.00-14.00	Lunch
15.00-18.00	Sightseeing tour
19.00-20.00	Dinner
21.00	Departure for Sukhumi
20.30-23.00	Cultural programme

Sukhumi

July 13

Sunday

08.00	Arrival in Sukhumi
08.00-09.00	Breakfast
09.00-10.30	Lecture: "International Co-operation of USSR Organizations with Developing Countri in the Field of Maritime Transport an Ports"
	Lecturer - V.D.Kornilov, Deputy Head, Foreign Relations Department, USSR Ministry of Merchant Marine
11.00-12.00	Films
12.30-13.30	Lunch
14.00-18.00	Excursion to the Novo-Afonskaya Cave
19.00	Departure for Novorossiysk
19.00-20.00	Dinner
20.30-23.00	Cultural programme

Novorossiysk

July 14

Monday

08.00-09.00	Breakfast
09.00	Arrival in Novorossiysk
09.00-10.30	Filling-in the Seminar evaluation questionnaires
10.45-13.00	Briefing by President of the Novorossiysk Shipping Company and Port Director of Novorossiysk, visit to the port
13.00-14.00	Lunch
14.30-17.30	Excursion to the "Malaya Zemlya" Memorial, visit to the Novorossiysk Higher Marine College and the Avenue of Glory
18.00	Departure for Yalta
19.00-20.00	Dinner
20.30-23.00	Cultural programme

Yalta

July 15

Tuesday

08.00	Arrival in Yalta
08.00-09.00	Breakfast
09.00-10.30	General Discussion on Means of Implementing Seminar Content in Africa
11.00-12.30	General Evaluation of the Seminar
13.00-14.00	Lunch
15.00-17.00	CLOSING CEREMONY: 1. Opening of the Meeting by USSR Seminar Co-Director 2. Speeches by: -ECA Seminar Director -Representatives of the Seminar participants -Representative of the USSR State Committee for External Economic Relations -UNCTAD Representative 3. Closing of the Seminar by Official Representative of the USSR Ministry of Merchant Marine
17.00	Departure for Odessa
18.00-20.00	Master's farewell dinner
20.30-23.00	Cultural programme

Odessa

July 16

Wednesday

08.00	Arrival in Odessa
08.00-09.00	Breakfast aboard m/v "Taras Shevchenko"
09.00	Departure for Moscow

ANNEX IV

LIST OF PARTICIPANTS

Algeria	**Mme BOUSHABA Farida**	Chef de Bureau Direction des Ports du Ministere des Transports	Direction des Ports Ministere des Transports, Rue Didouche Mourad, Alger, Algeria
Benin	**GUIDIBI Prosper**	Chef de Division Depouillement	Port Autonome Cotonou, B.P. 927 Cotonou, Benin
Benin	**TOSSOU Ayichadji Caliscte**	Technicien Superieur en planification	Direction des Etudes et de la planification du Ministere de l'Equipment et des Transports P.B. 351, DEP.MET Cotonou, Benin
Cameroon	**MBOHOU Abdy**	Agent d'exploitation Chef section statistiques	Office National des Ports du Cameroun B.P. 4020 Douala, Cameroun
Cameroon	**NGAMALEU TCHAKO Jean-Luc**	Officier de port Chef de section du port	Office Nationale des Ports du Cameroun B.P. 4020 Douala, Cameroun
Congo	**TCHISSAMBOU Tchivongo Daniel**	Chef de Bureau Gestion Domaine Public Portuaire	Agence Transcongolaise des Communications Direction du Port B.P. 711 Pointe Noire, Congo
Comoros	**MIRGHANE ABDALLAH**	Directeur du Port de Mutsamudu	Mutsamudu, Comores
Ethiopia	**KIFLEMARIAM KEBEDE**	Directeur M.T.S.	B.P. 680, Djibouti, (Republique de Djibouti)
Ethiopia	**OLI BILA KUTURE**	Planning and Statistic Assistant	Massawa Port Authority Massawa, Ethiopia
Ethiopia	**HADGU HAGOS GHEBRU HIWOT**	Deputy Quay Superintendant	Assab Port Authority Assab, Ethiopia
Gabon	**OTOGOBE Albert**	Responsable du service de la formation de l'office des Ports du Gabon	Office des ports du Gabon, B.P. 1051 Libreville, Gabon

Ghana	Capt. EDMUND DERI ZIEM	Harbour Master, TEMA Ghana	Ghana Port Authority P.O. Box 150 TEMA, Ghana
Ghana	Capt. JOSEPH ERIC QWANSAN	Harbour Master Captain	c/o GPA, P.O. Box 150 TEMA
Kenya	Jane Wanjiku KAMAU	Senior Personnel Officer	Kenya Port Authority P.O. Box 95009 Mombasa, Kenya
Madagascar	RABEMIAFARA Maurice	Chef de Division de l'outillage portuaire	Service des Ports au Ministere des Transports, du Ravitaillement et du Tourisme
Madagascar	RAZAKAFONIAINA Vonimbolanoro	Chef de la Division tarification et Statistiques	Service des Ports Ministere des Transports, du Ravitaillement et du Tourisme
Mauritania	SID AHMED OULD HAMADY	Chef des service des ports et voies navigables	Ministere des Peches et de l'Economic Maritime, Nouakchott, Mauritanie
Morocco	HEDDI Moha	Ingenieur Chef du Service Exploitation et coordination des activites portuaires	199 Hay Mohda Complement Rabat Morocco
Niger	TARI-BAKO Abdourahmane	Responsable du bureau formation	Ministere du commerce de l'Industrie et des Transports
Rwanda	MIRARURO Callixte	Directeur des Transports Interieurs	Ministere des Transports et des Communications B.P. 720 Kigali, Rwanda
Senegal	DIOP El Jbadji Mamadou	Chef de service des Approvisionnements Generaux	Port Autonome de Dakar B.P. 3195 Dakar, Senegal
Senegal	KANTE YORO	Controleur de Gestion	Port Autonome de Dakar B.P. 3195 Dakar, Senegal

Seychelles	LESPERANCE Joachim Roger	Stevedore Superintendant	The Union Lighterage Co. Ltd., P.O. Box 38 Victoria, Mahe Seychelles
Sierra Leone	TEDDY G. MASSAQUOI	Quay Superintendant	Sierra-Leone Port Authority, P.M.B. 386 Freetown, Sierra Leone
Sudan	IBRAHIM MOHAMED OSMAN	Assistant of Quay and Warehouse Inspector	Sea Port Corporation Port Sudan Sudan, Khartoum
Sudan	YASSIN Salch MAKI	Assistant of Quay and Warehouse Inspector	Sea Port Corporation Port Sudan Sudan, Khartoum
Somalia	OMAR Mohamed Ali	Head of Salvage and Meritime Craft Operations	Somalia, Port Authority P.O. Box 953 Mogadiscio, Somalia
Togo	TOSSOU Tepa	Responsable de Department Genie Civil et Electricite au Service Technique du Port	Port Autonome, Lome B.P. 1225 Lome, Togo
Tunisia	Mme BOUHNEK Rebia	Representing "Union des Associations Portuaires de l'Afrique du Nord"	5, Rue Ichbilia Tunis
Zaire	MULAMBA VIDIE KALOMBO	Directeur du Port de Kinshasa	Office National des Transp. ONATRA B.P. 98 Kinshasa 1, Zaire
Zaire	SAKI KEBAKEN-TANE	Responsable adjoint du T.C.M.	Office National des Transports, ONATRA, B.P. 98 Kinshasa 1, Zaire

UNITED NATIONS STAFF

UNECA	CHECHEKHIN Pavel	Seminar Director Port Expert, TCTD	P.O. Box 3001, UNECA Addis Ababa, Ethiopia
UNCTAD	Rainer VOGEL	Deputy Director Shipping Division	UNCTAD, Palais des Nations 1211 Geneva, Switzerland
UNCTAD	Coll MacDougall HUNTER	Seminar Co-Director Special Adviser Shipping Division	UNCTAD, Palais des Nations 1211 Geneva, Switzerland
UNECA	SEYOUM Tegegn-Work	Maritime Transport Adviser, TCTD	P.O. Box 3001, UNECA Addis Ababa, Ethiopia

OFFICIAL REPRESENTATIVES

A.V. GOLDOBENKO	Deputy Minister Ministry of Merchant Marine
V.I. ZHURAVOK	Deputy Head, City Executive Committee of Odessa
G.A. TIGANOV	President V/o 'Mortekhinformreklama" Ministry of Merchant Marine
S.A. LOUKYANCHENKO	President Black Sea Shipping Company
V.G. SHINKARENKO	Head of Division Foreign Relations Department Ministry of Merchant Marine
S.A. KHAIRULLIN	Senior Expert, USSR State Committee for External Economic Relations
G.R. RAGIMLI	Deputy Manager of Liner Department, Black Sea Shipping Company
A.P. BALAKIN	Manager, Foreign Relations Department Black Sea Shipping Company

SOVIET DIRECTORATE

G.A. LEVIKOV	Seminar Co-Director
B.E. MALYUKOV	Member of Directorate
G.S. SHAPIRO	Member of Directorate
L.K. KOSTINA	Member of Directorate

SOVIET LECTURERS

V.A. ZAGORUYKO	Head, Odessa Institute of Merchant Marine Engineers
V.G. KOROLEV	Vice-President, v/o "Morstroyzagranpostavka", Ministry of Merchant Marine
G.A. LEVIKOV	Dr., Head of Division State Research and Project Development Institute of Merchant Marine

A.R. MAGAMADOV	Dr., Odessa Institute of Merchant Marine Engineers
A.M. RADOSHOVETSKY	Senior Engineer of Port Division Odessa Branch of State Research and Project Development Institute of Merchant Marine
O.K. TOMAS	Head of Division, Odessa Branch of State Research and Project Development Institute of Merchant Marine
V.G. SHINKARENKO	Head of Division Foreign Relations Department Ministry of Merchant Marine
M.N. SHCHUKIN	Deputy Head, Planning and Financial Department Ministry of Merchant Marine
V.A. YATSENKO	Dr., Director, Odessa Branch of State Research and Project Development Institute of Merchant Marine

Summary of Evaluation of Seminar by Participants

1. (a) Given the objective of the course,
What is your opinion of its duration?
Much too long
Just right 25 - 81%
Too short 6 - 19 %
Much too short
If not "Just right", what do you think would be an adequate duration. Three weeks

(b) Comments - nil

2. (a) State your opinion about the daily schedule

Too heavy 14 - 45,15%
Just right 17 - 54,85%
Too long

(b) Comments: Sundays free

3. (a) Did you feel that the content of the course met your needs?

To a very large extent 9 - 29%
To a large extent 9 - 29%
To a sufficient extent 11 - 35,4%
To a small extent 2 - 6,6%
To a very small extent

(b) Comments: Good quality of lectures and competent lecturers.

4. (a) What did you think of the general level of the course?

Much too high
Too high 6,5%
Adequate 93,5%
Too low
Much too low

(b) Comments: Nil

5. (a) What subjects of the course did you find most valuable and why?
All subjects - 30%

(b) Comments: Duties of terminal operators 25%
- Manpower planning and development - 20%
- Management of port equipment - 10%
- Training - 20%
- Freight forwarding - 10%

6. (a) Were there in your opinion any subjects relevant to port management which were either not included or not adequately covered?

Yes 7 - 22,6%
No 24 - 77,4%

(b) If "YES" what were they?

- Port performance indicators
- Judicial aspects of port management

7. What changes (additions, deletions, modifications or improvements) would you suggest to improve the courses?

- No. 48,4%
- To improve quality of interpretation from English into French and vice versa
- Special lecture on transit problems of land-locked countries
- More time for discussions
- More lectures on intra-African cooperation.

8. (a) What was your opinion of the balance between lectures, discussions, and visits?

Just right : 65%
More discussion: 10%
Acceptable : 25%

(b) Comments: Nil

9. How did you find the general standard of the lecture(%)

	Presentation of lectures	Ability to deal with questions
Excellent	15 - 48,4%	14 - 45,1%
Quite good	12 - 38,7%	13 - 42%
Fair	4 - 12,9%	4 - 12,9%
Poor	-	-
Very poor	-	-

(b) Comments: High level of competence of lecturers
Some lectures too detailed

10. (a) Did you benefit from exchanges of views with:

	Lectures and discussion leaders	Fellow participants
A great deal	64,5%	58,1%
Quite a bit	25,8%	32,2%
Somewhat	6,5%	3,2%
Little	3,2%	6,5%
Not at all	-	-

(b) Comments: It was a good possibility to express our own opinión. We could familiarize ourselves with good experience of some African countries in the development of their ports.

11. (a) Do you feel that your participation in this course has benefited you professionally?

To a very great extent	25,8%
To a great extent	32,2%
To a sufficient extent	38,8%
To a small extent	3,2%
To a very small extent	-

(b) Please state why: Improved knowledge generally
Answers to some problems of our ports were received.

12. (a) Do you think you will have an opportunity of <u>applying</u> the acquired knowledge in your home country?

To a very great extent	6 - 19,4%
To a great extent	14 - 45,1%
To a sufficient extent	7 - 22,6%
To a small extent	4 - 12,9%
To a very small extent	

(b) What difficulties, if any, would you expect to meet?

No - 25,5%
Administrative problems
Generation of funds

II. ADMINISTRATIVE ASPECTS

14. What is your opinion about your accommodation?

Satisfactory	31 - 100%
Not satisfactory	-

If the accommodation was "not satisfactory", what objections did you have? -

15. Do you feel that a similar course should be held again, for example for others from your country?

Yes definitely	14 - 45.1%
Yes	12 - 38.8%
Possibly	5 - 16.1%
No.	

16. Please give any other comments you may have on any aspect not specifically covered by this questionnaire.

- Best wishes and heartful thanks to the organizers of the seminar.

ANNEX VI

VOTE OF THANKS OF THE PARTICIPANTS IN THE UN/ECA/UNCTAD/USSR

SEMINAR ON PORT OPERATIONS

Odessa, 3-16 July 1986

At the close of the Seminar and respecting the African tradition we cannot leave the Soviet Union without expressing our heartfelt feelings that we all share.

We, participants in the 4th Seminar sponsored by the ECA in collaboration with UNCTAD and hosted by the USSR Government on management of port operations held in Odessa from 3-16 July 1986 hereby express our profound and sincere gratitude to the Government of the USSR represented here by the USSR Ministry of Merchant Marine in the person of Mr. Tiganov for the great effort spent to organize the Seminar and for the warm hospitality and lavish care extended to us in the Soviet Union.

We also send a vote of sincere thanks to all officials of the Ministry of Merchant Marine, particularly to the Soviet Co-Director, Dr. Levikov and to the whole team of the Soviet Directorate for their constant tremendous efforts in ensuring an outstanding performance. We also thank the training and research institutions for their positive contribution to the success of the Seminar and, more particularly, all the distinguished lecturers who kindly agreed to share with us their knowledge of port operations, also to the management of the Odessa Advanced Training Institute for Merchant Marine whose premises were kindly made available to us for the first part of the Seminar; this was held in an enjoyable atmosphere created by the natural beauty and the richness of historical tradition of the city of Odessa. We also wish to thank the management of the port complexes in Ilyichevsk, Odessa, Yalta, Sochi, Batumi, Sukhumi and Novorossiysk who were kind enough to give us a warm reception and share with us their experience during our visits to the above ports and whose technology and specialization greatly impressed the participants.

We also thank the Black Sea Shipping Company for the marvellous cruise during which the Seminar proceeded to its second part under conditions of excellent organization. A special vote of thanks should go to the Ship Master of the "Taras Shevchenko" for the warm hospitality and excellent service and for the varied cultural programme on board.

We send our gratitude to the organizers representing the ECA and UNCTAD for the work they have been doing in promoting port development and shipping in African countries, work that enables the African nations to improve their port management and create conditions for adoption of new technology. We also appreciate that UNDP financed this seminar.

Similarly we thank Mr. Chechekhin and Mr. Seyoum of the ECA, Mr. Hunter of the UNCTAD for their untiring work and the stimulating lectures at the Seminar which were of a real value to the participants.

We shall never forget the efficiency of all those who directly and indirectly made our Seminar a success - the administrative and technical staff, the entertainers as well as the skilled interpreters, the courtous hostesses and the Seminar Secretariat.

It should be pointed out that the whole cultural programme organized for us by our Soviet hosts came as a most pleasant surprise and gave us opportunities to meet the Soviet people whose hospitality and kindness we shall never forget.

Recognizing the importance of the information acquired at the Seminar we cannot conclude our work without putting forward our formal recommendations for the future seminars. A colleague of ours will present a Resolution to that effect and which we unanimously adopted.

Yalta 15 July 1986

RESOLUTIONS

We, the 31 participants of the 4th UNECA/UNCTAD/USSR Seminar on Port Operations, held in Odessa from 3 to 16 July 1986 and representing 22 African countries and Port Management Associations:

Considering the need for reinforcing senior management capacities in African countries in port operating efficiency as an essential link in improving the transport chain with due regard to both landlocked and coastal countries;

Reaffirming the benefits derived from this seminar;

Recalling the importance of directing training efforts towards adapting port management techniques and facilities to the rapid evolution of carogo flows;

Express sincere appreciation to the Government of the USSR for hosting and UNECA for organizing this seminar in association with UNCTAD;

Commend the USSR Ministry of Merchant Marine for providing excellent staff and facilities to ensure beneficial results of the seminar as well as the USSR State Committee for External Economic Relations;

Recommend that efforts be deployed on a regular basis by UNECA/UNCTAD/USSR to ensure the continuation of similar seminars to intensify and accelerate the process of improving managerial skills in African ports, through management training, and with due regard to landlocked countries;

Urge UNECA in association with UNCTAD, to organize such a training seminar in 1988;

Appeals to the Government of the USSR to host such future training activities for senior African port personnel;

Further urge UNDP to continue financing this type of training in the USSR.